

## LIMITED IN-PERSON ATTENDANCE PERMITTED

Due to the Novel Coronavirus pandemic and the ongoing state of emergency, in-person attendance at this Council meeting by members of the general public will be limited. Attendance will be limited to twenty percent of the stated maximum occupancy, which equates to thirty-four (34) persons (including Council members, other elected officials, and staff). Attendees will be required to sit in designated seats, appropriately spaced. In-person attendance will be allowed on a "first-come" basis.

Additionally, to ensure the meeting otherwise remains open to the public, we will continue to broadcast it live on the County's YouTube channel, which can be found via the County's website at [Oconeesc.com](http://Oconeesc.com). Further, the public may call in and listen by dialing **888-475-4499 OR 877-853-5257** and entering meeting ID # **883 3137 0450**. And, individuals parked in close proximity to Council Chambers may listen to the meeting on FM 92.3.



# A G E N D A

## Oconee County

### BUDGET, FINANCE & ADMINISTRATION COMMITTEE

### BUDGET WORKSHOP

### Friday, March 19, 2021

### 9:00 A.M.

Oconee County Administrative Offices  
Council Chambers, 415 South Pine Street, Walhalla, SC

#### 1. Call to Order

#### 2. Approval of Minutes

- June 2, 2020

#### 3. Discussion Items

*[to include Vote and/or Action on matter brought up for discussion, if required]*

- FY 2021-2022 Budget Discussion – Ms. Amanda Brock, Administrator / Ms. Ladale Price, Director of Finance

#### 4. Adjourn

Assisted Listening Devices [ALD] are available to accommodate the special needs of citizens attending meetings held in Council Chambers. ALD requests should be made to the Clerk to Council at least 30 minutes prior to the meeting start time.

Oconee County Council, Committee, Board & Commission meeting schedules, agendas are posted at the Oconee County Administration Building & are available on the County Council Website.

#### COUNCIL MEMBERS

John Elliott, Chair, District I     Matthew Durham, District II  
Paul Cain, District III             Julian Davis, III, District IV  
Glenn Hart, District V

## OCONEE CODE OF ORDINANCES

### Sec. 2-61. - Access to and conduct at county meetings, facilities and property.

(a) *Purpose.* The county council has determined that it is necessary to regulate access to county facilities, grounds and property in order to ensure the safety and security of the public who visit these areas or the county employees who serve them. The conduct of persons who visit county facilities and/or who have contact with county employees must also be regulated to preserve public order, peace and safety. The regulation of access and conduct must be balanced with the right of the public to have reasonable access to public facilities and to receive friendly, professional service from county employees. These regulations apply to all county facilities and meetings, as defined below, for and over which county council exercises control and regulation, and to the extent, only, not preempted by state or federal law.

(b) *Definitions.* The following words, terms and phrases, when used in this section, shall have the meanings ascribed to them in this subsection, except where the context clearly indicates a different meaning:

*Facility* means any building, structure, or real property owned, leased, rented, operated or occupied by the county or one of its departments, offices or agencies.

*Meeting* means any assemblage of persons for the purpose of conducting county governmental business, operations or functions or any assemblage of persons within a county governmental facility. The term "meeting" includes, but is not limited to, county council meetings, county board and committee and staff meetings, trials, hearings and other proceedings conducted in the courts of general sessions and common pleas, family court, master-in-equity, probate court and magistrate's court; and other meetings by entities duly authorized by the county council.

(c) *Prohibited acts.* It shall be unlawful for any person to:

- (1) Utter loud, obscene, profane, threatening, disruptive or abusive language or to engage in any disorderly or disruptive conduct that impedes, disrupts or disturbs the orderly proceedings of any meeting, or operations of any department or function of the county government, including, without limitation, speaking when not explicitly recognized and authorized to do so by the presiding official in such meeting.
- (2) Bring, carry, or otherwise introduce any firearm, knife with blade longer than two inches or other dangerous weapon, concealed or not concealed, into any facility or meeting. This prohibition does not apply to law enforcement personnel or any other person whose official, governmental duties require them to carry such firearm, knife, or other weapon.
- (3) Engage in partisan political activity, including speech, in any meeting not authorized and called for the purpose of partisan political activity and explicitly authorized for such purpose in the facility in which such activity is to be conducted, or refusing to cease such activity when the presiding official of the meeting in question has ruled that the activity in question is partisan political activity and has directed that such activity stop.
- (4) Interfere with, impede, hinder or obstruct any county governmental official or employee in the performance of his duties, whether or not on county government property.
- (5) Enter any area of a county government facility, grounds or property when such entry is prohibited by signs, or obstructed or enclosed by gates, fencing or other physical barriers. Such areas include rooms if clearly marked with signs to prohibit unauthorized entry.
- (6) Enter by vehicle any area of a county governmental facility, grounds or property when such area is prohibited by signs or markings or are obstructed by physical barriers; or park a vehicle in such restricted areas; or park in a manner to block, partially block or impede the passage of traffic in driveways; or park within 15 feet of a fire hydrant or in a fire zone; or park in any area not designated as a parking space; or park in a handicapped parking space without proper placarding or license plate; or park in a reserved parking space without authorization.

- (7) Use any county governmental facility, grounds or other property for any purpose not authorized by law or expressly permitted by officials responsible for the premises.
  - (8) Enter without authorization or permission or refuse to leave any county governmental facility, grounds or other property after hours of operation.
  - (9) Obstruct or impede passage within a building, grounds or other property of any county governmental facility.
  - (10) Enter, without legal cause or good excuse, a county governmental facility, grounds or property after having been warned not to do so; or, having entered such property, fail and refuse without legal cause or good excuse to leave immediately upon being ordered or requested to do so by an official, employee, agent or representative responsible for premises.
  - (11) Damage, deface, injure or attempt to damage, deface or injure a county governmental property, whether real property or otherwise.
  - (12) Enter or attempt to enter any restricted or nonpublic ingress point or any restricted access area, or bypass or attempt to bypass the designated public entrance or security checkpoint of a facility without authorization or permission.
  - (13) Perform any act which circumvents, disables or interferes with or attempts to circumvent, disable or interfere with a facility's security system, alarm system, camera system, door lock or other intrusion prevention or detection device. This includes, without limitation, opening, blocking open, or otherwise disabling an alarmed or locked door or other opening that would allow the entry of an unauthorized person into a facility or restricted access area of the facility.
  - (14) Exit or attempt to exit a facility through an unauthorized egress point or alarmed door.
- (d) *Penalty for violation of section.* Any person violating the provisions of this section shall be deemed guilty of a misdemeanor and, upon conviction, shall be punished in accordance with section 1-7. In addition, vehicles that are improperly parked on any county property, facility, or other premises may be towed at the owner's expense.

(Ord. No. 2003-04, §§ 1—4, 4-15-2003; Ord. No. 2012-06, § 1, 4-3-2012)



# Oconee County Council

Oconee County  
Administrative Offices  
415 South Pine Street  
Walhalla, SC 29691

Phone: 864-718-1023  
Fax: 864 718-1024

E-mail:  
[ksmith@oconeesc.com](mailto:ksmith@oconeesc.com)

John Elliott  
Chairman  
District I

Matthew Durham  
District II

Paul A. Cain  
Vice Chairman  
District III

Julian Davis, III  
Chairman Pro Tem  
District IV

J. Glenn Hart  
District V



The Oconee County Council will meet in 2021 on the first and third Tuesday of each month with the following exceptions:

- April, July, & August meetings, which will be **only** on the third Tuesday of each of the three months;
- December meeting, which will be **only** the first Tuesday of the month.

All Council meetings, unless otherwise noted, are held in Council Chambers, Oconee County Administrative Offices, 415 South Pine Street, Walhalla, South Carolina.

Oconee County Council will also hold a Planning Retreat beginning at 9:00 a.m. on Friday, February 19, 2021 in Council Chambers to establish short and long term goals.

Oconee County Council will also meet on Tuesday, January 4, 2022 in Council Chambers at which point they will establish their 2022 Council and Committee meeting schedules.

Oconee County Council will also hold a Budget workshop on Friday, March 19, 2021 in Council Chambers.

Additional Council meetings, workshops, and/or committee meetings may be added throughout the year as needed.

Oconee County Council Committees will meet in 2021 prior to County Council meetings on the following dates/times in Council Chambers located at 415 South Pine Street, Walhalla, South Carolina unless otherwise advertised.

The Law Enforcement, Public Safety, Health, & Welfare Committee at 4:30 p.m. on the following dates: February 16, April 20, July 20, & September 21, 2021.

The Transportation Committee at 4:30 p.m. on the following dates: February 16, April 20, July 20, & September 21, 2021.

The Real Estate, Facilities, & Land Management Committee at 4:30 p.m. on the following dates: March 16, May 18, August 17, & October 19, 2021.

The Planning & Economic Development Committee at 4:30 p.m. on the following dates: March 16, May 18, August 17, & October 19, 2021.

The Budget, Finance, & Administration Committee at 9:00 a.m. on the following dates: February 19 [Strategic Planning Retreat] & March 19 [Budget Workshop] and 5:00 p.m. on the following dates: April 13 & May 4, 2021.

FRIDAY, JANUARY 8, 2021

Public Notice

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**PUBLISHER'S AFFIDAVIT**

**STATE OF SOUTH CAROLINA  
COUNTY OF OCONEE**

**OCONEE COUNTY COUNCIL**

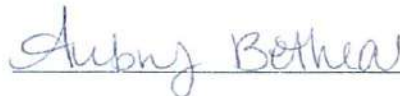
**IN RE:**

**BEFORE ME** the undersigned, a Notary Public for the State and County above named, This day personally came before me, Hal Welch, who being first duly sworn according to law, says that he is the General Manager of **THE JOURNAL**, a newspaper published Tuesday through Saturday in Seneca, SC and distributed in **Oconee County, Pickens County** and the Pendleton area of **Anderson County** and the notice (of which the annexed is a true copy) was inserted in said papers on 01/08/2021 and the rate charged therefore is not in excess of the regular rates charged private individuals for similar insertions.



Hal Welch  
General Manager

Subscribed and sworn to before me this  
01/08/2021



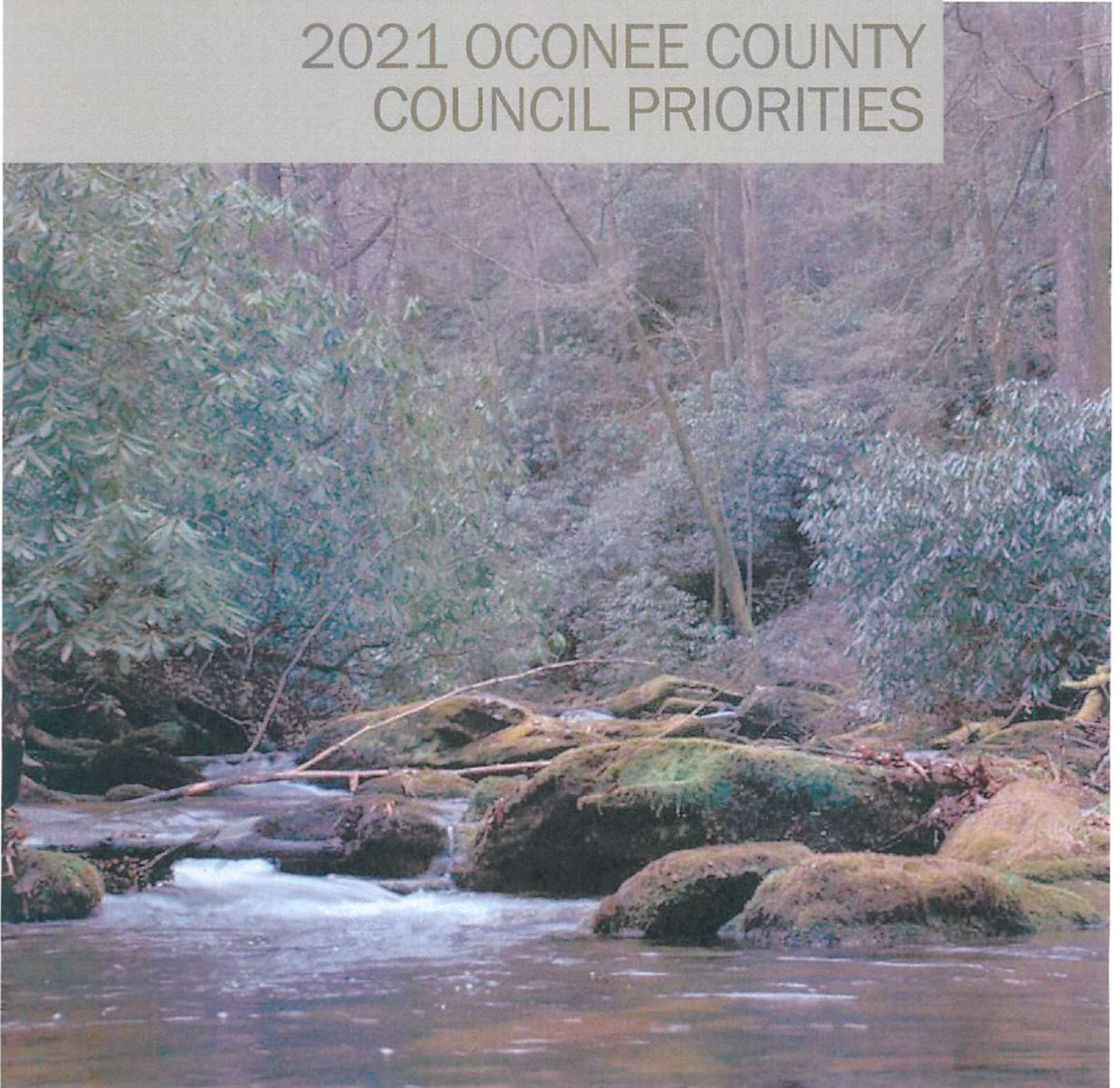
Aubry Bethea  
Notary Public  
State of South Carolina  
My Commission Expires November 20, 2030







# 2021 OCONEE COUNTY COUNCIL PRIORITIES



## Oconee County Mission Statement

It is the mission of Oconee County to provide our current and future citizens and visitors quality services while protecting our communities, heritage, environment and natural resources. in an ever-changing world.

## Oconee County Vision Statement

Oconee County – A diverse, growing, safe, vibrant community guided by rural traditions and shaped by natural beauty; where employment, education and recreation offer a rich quality of life for all generations, both today and tomorrow.

## County Council Priorities

For the past several years, County Council and Administration have held a Strategic Planning Retreat to review the previous year's accomplishments, establish goals for the upcoming year, and prioritize longer term goals in preparation for the future.

The Oconee County Strategic Planning Retreat was held on Friday, February 19, 2021. During the retreat, Finance Director, Ladale Price, presented the Annual Budget Update, followed by the 2020 Year in Review, presented by County Administrator, Amanda Brock.

County Council discussed strategic goals for each district and Oconee County as a whole. This discussion revealed a primary focus on improving quality of life, increasing public safety personnel, addressing the need to expand public leisure spaces as well as improving existing critical infrastructure. Strategic planning initiatives were ranked based on Council member comments and further discussion.

Oconee County's Council's priorities for 2021-2022 were all identified as objectives in the 2020 Oconee County Comprehensive Plan as each initiative indicates below.

## Tier One Priorities

Tier One initiatives were prioritized by three or more Council members during the Strategic Planning Retreat. These projects will receive primary staff commitment and funding consideration in the next fiscal year.

**Public Safety:** Four Council initiatives focused on increasing general public safety and addressed the need for additional personnel in both law enforcement and emergency services. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

Strategy 7.1.3.2. Regularly update and utilize the County Capital Improvements Plan to systematically construct and upgrade facilities identified in the Community Facilities Plan.

Strategy 7.2.3.1. Review and upgrade existing emergency facilities plans on a regular basis, implementing established goals in a systematic manner.

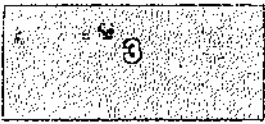
Strategy 7.2.3.2. Provide local public safety agencies appropriate assistance in obtaining funding to expand and upgrade operations.

Strategy 7.2.3.3. Partner with private entities in the development of emergency satellite facilities and specialized response equipment.

Strategy 10.2.1.2. Broaden utilization of grants to assist with capital projects and leverage existing resources to provide matching funds for grant opportunities.

Strategy 10.2.1.5. Encourage and seek partnership opportunities to eliminate unnecessary redundancies, strengthen funding proposals, and establish public/private partnerships to meet public safety infrastructure and facility needs.





**Utica Revitalization:** Three Council initiatives addressed opportunities for public and private investment and community improvement measures in Utica. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

Strategy 3.2.1.3. Encourage infill housing development on vacant properties in developed residential areas already served by infrastructure.

Strategy 3.2.1.4. Work with the State and other organizations to identify and secure funding for housing and neighborhood rehabilitation for declining and unsafe residential areas through the public, non-profit, and private sectors.

Strategy 3.2.1.5. Work to encourage affordable housing development in Opportunity Zones identified in Oconee County.

Strategy 3.2.1.7. Promote and encourage development within defined Opportunity Zones featuring either mixed use or affordable housing elements.

Strategy 4.3.1.5. Establish a county-wide loan pool, in partnership with area banks, focused on downtown revitalization.

**Expansion of County Parks / Lake Hartwell:** Three Council initiatives addressed the need for expansion of county park opportunities on Lake Hartwell. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

Strategy 6.2.3.4. Expand and maintain public parks and recreation spaces to a uniform standard of excellence.

Strategy 7.3.1.2. Upgrade and maintain County parks and recreation facilities to encourage and promote ecotourism opportunities.

## Tier Two Priorities

Tier Two priorities were identified by at least two Council members during the Strategic Planning Retreat. Staff will research and present the cost and implementation of each of the priorities throughout the 2021-2022 budget year.

**Oconee Regional Airport Hangar Construction:** Two Council members' initiatives addressed the desire for construction of T-Hangars for increased revenues at Oconee Regional Airport. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

Strategy 9.4.1.2. Develop an on-going capital improvements program aimed at upgrading the Airport facilities to attract use by additional employers and potential occupants of the business parks in the County.

Strategy 9.4.1.3. Seek and establish ways to utilize the Airport to foster partnerships with Clemson University in areas such as hanger lease agreements and facility use agreements.

Strategy 9.4.1.4. Identify Federal and State funds for investment in airport enhancements, including additional hangar space.

Strategy 9.4.1.5. Seek public/private partnerships to fund airport operations and expansions, including additional hangar space.

Strategy 10.1.2.10. Continue upgrades to the Oconee County Airport in a manner that not only serves existing clientele, but establishes the facility as a premier small airport.



**Highway Safety / Traffic Alleviation:** Two Council members' prioritized list addressed the need for increased highway safety and traffic reduction measures. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

Strategy 9.2.1.3. Maintain a priority road upgrade list that addresses existing traffic "bottlenecks" and other traffic issues and reasonably anticipates issues expected to emerge in the coming decade.

Strategy 9.2.1.4. Explore and adopt appropriate traffic management tools and techniques available through land use regulation that utilize concepts such as limiting the number of curb cuts in high traffic areas.

Strategy 9.2.1.6. Continue to require developers to provide traffic studies to determine if a road must be upgraded to safely handle increased traffic loads and to cover the cost of such road upgrades.

Strategy 9.3.3.1. Promote and assist in the establishment of commuter parking lots to encourage ride sharing and decrease traffic congestion.

### **Tier Three Priorities**

Tier Three initiatives were prioritized by one member of County Council, and will be incrementally implemented over a period of years as funding and opportunity allows. These initiatives are addressed as follows in the 2020 Comprehensive Plan:

#### **Entrepreneurial Developments / Blue Ridge Community Center / FARM Center**

Strategy 4.3.2.1. Support small business start-up and expansion and assist in clearing key steps in the development and start-up process to include permitting and inspections, licensing, and eligibility for State and local incentives.

Strategy 4.3.2.2. Establish and maintain local business incubation capabilities.

Strategy 4.3.3.2. Capitalize on the local traditional arts, culture, and heritage of the County as an economic opportunity for small business development, downtown revitalization, and tourism.

Strategy 8.1.1.9. Activate vacant and underutilized County owned property to facilitate a program that invites entrepreneurs, non-profits, residents, and other groups to begin entry-level agricultural businesses, community gardens, and pilot programs for engaging residents in the agricultural processes.

#### **Speculative Building / Economic Development Investment**

Strategy 4.1.1.1. Maintain economic incentives for new and expanding industry.

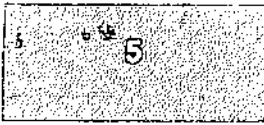
Strategy 4.1.1.2. Maintain communication with existing business and industry to assess the local business climate, public services, workforce quality, and potential areas for improvement.

Strategy 4.1.1.3. Continue to develop the I-85 industrial corridor with associated infrastructure to support fully utilized industrial parks.

Strategy 4.1.1.4. Promote the inventory of industrial sites and buildings in Oconee County with an emphasis on vacant and certified industrial sites and parks.

Strategy 4.1.1.5. Recruit new industry to the County and assist in expansion of existing employers in the target sectors of advanced manufacturing, biosciences, automotive, and energy.

Strategy 4.1.1.6. Continue to support the Oconee Economic Alliance as the primary entity to represent the County and pursue industrial development with broad-based public and private representation.



### **Expansion of County Service Locations**

Strategy 7.1.3.2. Regularly update and utilize the County Capital Improvements Plan to systematically construct and upgrade facilities identified in the Community Facilities Plan.

Strategy 10.1.1.3. Utilize the County's Five-Year Capital Plan to systematically construct and upgrade facilities identified in the Master Plan.

Strategy 10.2.1.2. Broaden utilization of grants to assist with capital projects and leverage existing resources to provide matching funds for grant opportunities.

Strategy 10.2.1.3. Explore and pursue other revenue sources such as user-based fees, impact fees, and other sources to help fund infrastructure.

Strategy 10.2.1.5. Encourage and seek partnership opportunities to eliminate unnecessary redundancies, strengthen funding proposals, and establish public/private partnerships to meet public infrastructure and facility needs.

### **Greenway Development Plan**

Strategy 7.3.1.1. Partner with public and private entities to develop a countywide greenway system that will offer opportunities for nature-based recreation in areas where few currently exist and to connect existing parks to enable safe cycling routes.

Strategy 9.3.2.1. Provide and encourage pedestrian and bicycle connectivity between existing and planned residential, parks and recreation areas, trails, public facilities, and commercial and industrial uses that will enable alternative transportation opportunities.

Strategy 9.3.2.3. Seek funding opportunities to create nature trails, sidewalks, bicycle lanes, and other facilities designed to make communities more walkable, reduce vehicular traffic, and improve safety for pedestrians and cyclists.

Strategy 10.1.2.9. Expand bicycle and pedestrian routes to allow for greater use of alternative forms of transportation and to promote ecotourism opportunities.

### **Bountyland Fire Substation Construction**

Strategy 7.1.3.2. Regularly update and utilize the County Capital Improvements Plan to systematically construct and upgrade facilities identified in the Community Facilities Plan.

Strategy 7.2.3.1. Review and upgrade existing emergency facilities plans on a regular basis, implementing established goals in a systematic manner.

Strategy 7.2.3.2. Provide local public safety agencies appropriate assistance in obtaining funding to expand and upgrade operations.

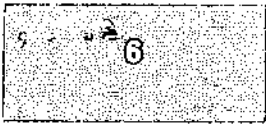
### **Wastewater Treatment Expansion**

Strategy 3.2.2.1. Encourage the expansion of water and sewer infrastructure and facilities to increase opportunities for new industrial, commercial and residential development and provide service for existing residential areas that are currently unserved.

Strategy 6.3.1.1. Support wastewater treatment providers in the extension of sewer service to currently unserved or underserved areas to minimize the need for septic tanks where conditions are not suitable or water sources may be compromised.

Strategy 6.3.1.2. Support wastewater treatment providers in the upgrade and expansion of existing treatment facilities to accommodate the expansion of sewer service.





### **Stormwater Management Personnel / Engineer**

Strategy 6.3.3.1. Establish strategies and adopt measures necessary to create a framework for the efficient implementation of erosion and sediment control regulations.

Strategy 6.3.3.2. Develop a County storm water management program to prepare for efficient and cost-effective implementation in the event of Federal designation.

### **Alternative Solid Waste Opportunities**

Strategy 7.2.2.1. Work to reduce the volume of solid waste through increased recycling and composting.

Strategy 7.2.2.2. Seek out innovative and alternative technologies that provide a long-term solution to current and projected solid waste needs and may also be used in the future to mitigate and reclaim closed facilities.

### **Roadway Infrastructure**

Strategy 9.2.1.1. Acquire and allocate C-funds and leverage in-kind resources to maintain and enhance the County road network and supporting infrastructure.

### **Broadband Expansion**

Strategy 7.2.3.6. Work with communications providers to ensure optimum communications access and speed for emergency services, local governments, businesses, residents, and visitors.

### **Development or Impact Fees**

Strategy 10.2.1.3. Explore and pursue other revenue sources such as user-based fees, impact fees, and other sources to help fund infrastructure.

## **Conclusion**

The goals and objectives set forth by this Council define a significant priority: a better way of life for all Oconeeans and our visitors.

3/11/2021

**TOWN OF SALEM - WATER INFRASTRUCTURE IMPROVEMENTS****A. S.C. HWY 11 BUSINESS CORRIDOR 8" CONNECTOR****B. 100,000 GALLON GROUND STORAGE TANK**

ITEM NO:	DESCRIPTION	EST QTY.	UNIT	UNIT PRICE IN PLACE	AMOUNT
<b><u>A. S.C. HWY 11 BUSINESS CORRIDOR 8" CONNECTOR</u></b>					
1.	EQUIPMENT MOBILIZATION		LS		<u>28,000.00</u>
2.	TESTING & STERILIZING		LS		<u>6,500.00</u>
3.	BACTERIOLOGICAL SAMPLING		LS		<u>3,400.00</u>
4.	8" x 8" MAIN CONNECTION (S. LITTLE RIVER ROAD)		LS		<u>6,600.00</u>
5.	8" x 6" MAIN CONNECTION (PARK AVENUE)		LS		<u>6,000.00</u>
6.	BORE/ JACK 16" STEEL CASING (8" D.I. CARRIER)	240	LF @	<u>280.00</u>	<u>67,200.00</u>
7.	8" DIP (CL350) / FITTINGS / MMTAPE / WIRE	12,700	LF @	<u>62.00</u>	<u>787,400.00</u>
8.	8" MJ GATE VALVE / BOX / RING	10	EA @	<u>1,800.00</u>	<u>18,000.00</u>
9.	6" MJ GATE VALVE / BOX / RING	9	EA @	<u>1,200.00</u>	<u>10,800.00</u>
10.	THREE-WAY FIRE HYDRANT ASSEMBLY	8	EA @	<u>4,200.00</u>	<u>33,600.00</u>
11.	BORE DRIVEWAYS	420	LF @	<u>70.00</u>	<u>29,400.00</u>
12.	PRESSURE REGULATION STATION (COMPLETE)	2	EA @	<u>85,000.00</u>	<u>170,000.00</u>
13.	CONCRETE MARKER	12	EA @	<u>60.00</u>	<u>720.00</u>
14.	EROSION CONTROL BMP'S		LS		<u>24,000.00</u>
15.	TRAFFIC CONTROL		LS		<u>15,000.00</u>
16.	BRIDGE CROSSING		LS		<u>80,000.00</u>
<b>A. TOTAL CONSTRUCTION</b>					<b>\$ 1,284,520</b>
<b><u>B. 100,000 GALLON GROUND STORAGE TANK</u></b>					
1.	SITE WORK		LS		<u>50,000.00</u>
2.	ELECTRICAL & CONTROL VALVES		LS		<u>35,000.00</u>
3.	STEEL GROUND TANK & FOUNDATION		LS		<u>180,000.00</u>
<b>B. TOTAL CONSTRUCTION</b>					<b>\$ 265,000</b>
<b>TOTAL CONSTRUCTION A &amp; B</b>					<b>\$ 1,549,520</b>
Construction Contingency					<u>154,952</u>
<b>TOTAL CONSTRUCTION &amp; CONTINGENCY</b>					<b>1,704,472</b>
Engineering, Inspection, Construction Management					<u>187,492</u>
SCDHEC Application Fee					<u>600</u>
SWPPP Permitting					
G.I.S. Mapping Fee					<u>8,522</u>
P&P Bonds					<u>51,134</u>
<b>TOTAL PRELIMINARY OPINION OF COSTS</b>					<b>\$ 1,952,220</b>

Rosler Group  
110 West First Ave., Suite D  
Easley, SC 29640

**Property Tax Rates**

<b>Fiscal Year</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Operating</b>	57.6	60.4	60.3	62.5	63.9	63.9
<b>Debt Service</b>	6.0	3.2	3.5	3.0	3.0	3.0
<b>Economic Development</b>	2.2	2.2	1.1	1.1	1.1	1.1
<b>Parks, Recreation and Tourism</b>	-	-	-	-	1.3	1.3
<b>Bridges and Culverts</b>	1.0	1.0	1.0	1.0	1.0	1.0
<b>Capital Equipment &amp; Vehicles</b>	-	-	-	-	2.0	2.0
<b>Emergency Services Protection</b>	2.9	2.9	2.9	2.9	2.9	2.9
<b>Road Maintenance</b>	2.1	2.1	2.1	2.1	2.1	2.1
<b>Tri-County Tech Operations</b>	2.1	2.1	3.0	3.0	3.0	3.0
<b>Total County Millage</b>	<b>73.9</b>	<b>73.9</b>	<b>73.9</b>	<b>75.6</b>	<b>80.3</b>	<b>80.3</b>